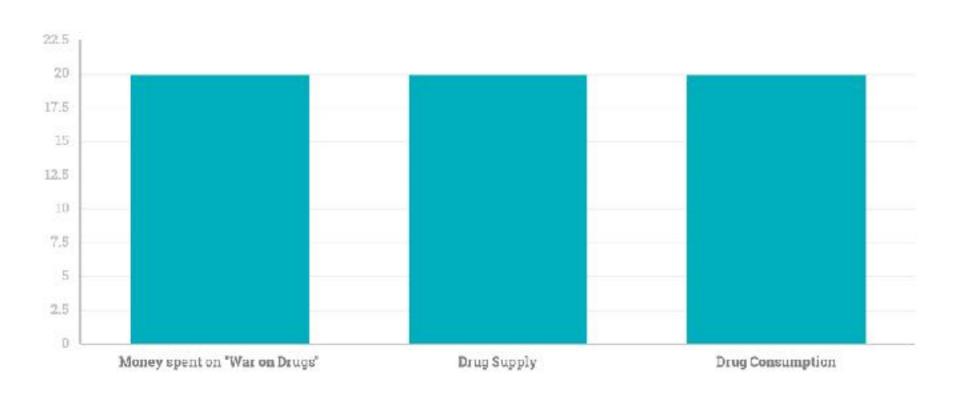
Systemic Prioritization

Managing Complexity

The "War on Drugs"



Here comes the plan

- More spendings on the war on drugs
- Less drug supply on the streets
- Less consumption & drug related deaths

AMOUNT OF MONEY SPENT BY THE U.S. ON THE 'WAR ON DRUGS'

SOURCE: HTTP://STOPTHEDRUGWAR.ORG/

\$15,600,000,000

1971 The term "War on Drugs" was first used by president Nixon in 1971. That year the first drug-fighting budget was also introduced at 15.3 15 12.8 13.1 13.8 13.3 \$100,000,000 10.7 11.2 -10.5 9.2 6.3 1936 2002 2005 2008 2009 2010

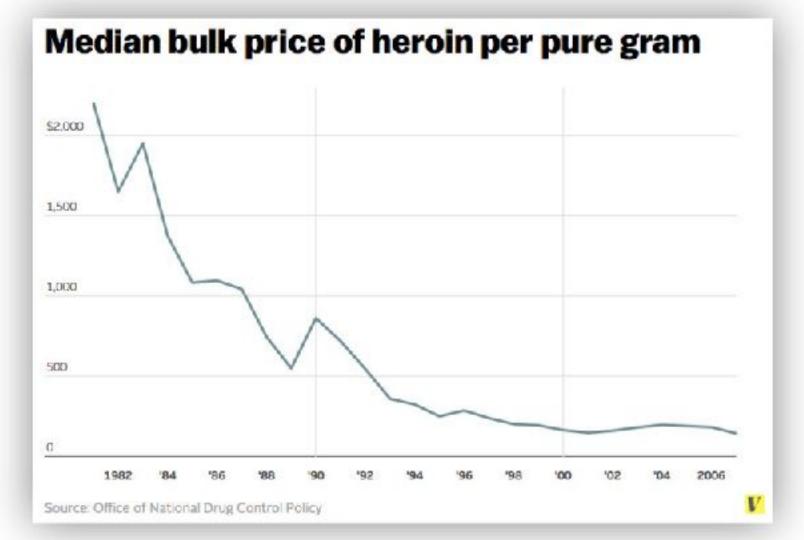
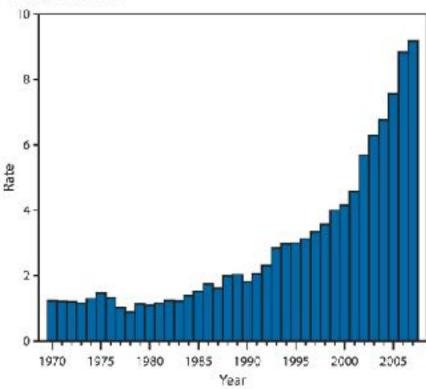


FIGURE. Rate* of unintentional drug overdose deaths — United States, 1970-2007



Source: National Vital Statistics System. Available at http://www.cdc.gov/nchs/nvss.htm.

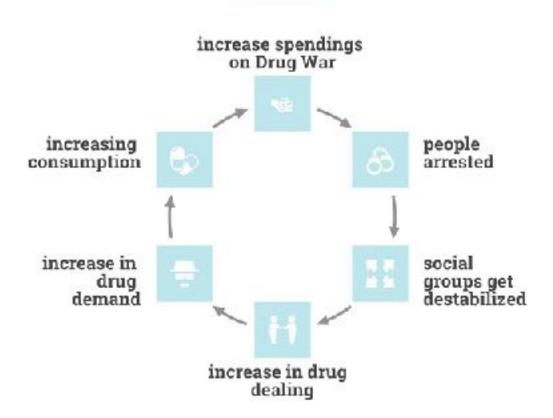
^{*} Per 100,000 population.

That was the plan?

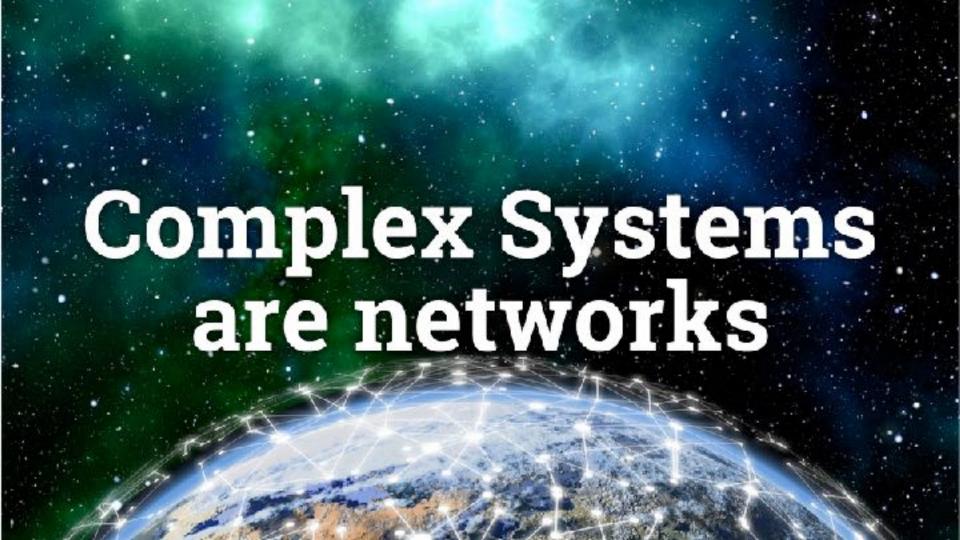
- More spendings on the war on drugs
- 2 More drug supply on the streets
- 3 More consumption & drug related deaths

What happened?

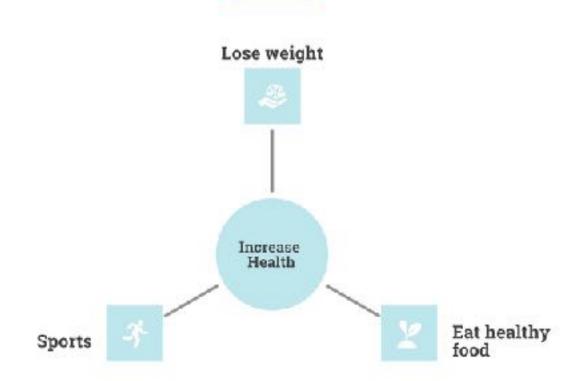
The circle of war



In complex systems things are both cause and effect



Living healthier



What does this mean for prioritization?

So what shall we do?

- Acknowledge the system's complexity
- 2 Acknowledge the interdependencies

- 3 Look for leverage points
- 4 Start with points of biggest impact

Step 1: Find the factors

Factors	
Big Data	
Digital Services	
Agile Organisation	
Focus on Customer	
Self organization	
Na more Silos	
Best Empoyees	

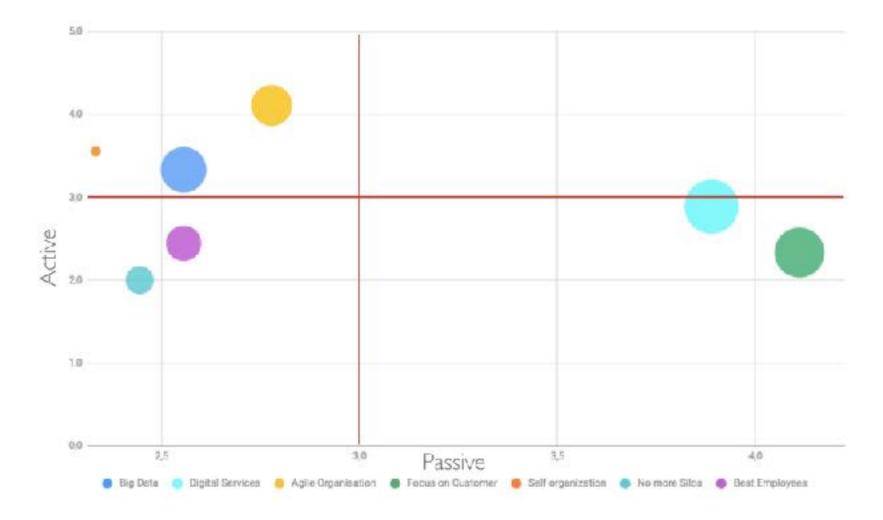
Factors	Prio-Rank	
Big Data	3	
Digital Services	1	
Agile Organisation	4	
Focus on Customer	2	
Self organization	7	
No more Silos	6	
Best Empoyees	5	

Step 2: Find the interdependencies between the factors

Active / Passive	3ig Data	Digital Services	Agile Organisation	Focus on Customer	Self organi- zation	No more Silos	Best Employees
Big Data		8:	6	7	4	3	2
Digital Services							
Agile Organisation							
Focus on Customer							
Self organization							
No more Sics							
Best Employees							

Active / Passive	Big Data	Digital Services	Agile Organisation	Focus on Customer	Self organi- zation	No more Siles	Best Employee
Big Data		8	6	7	4	3	2
Digital Services	6		4	7	4	2	3
Agrie Organisation	4	7		g	5	4	7
Focus on Customer	2	5	4		3	5	2
Self-organization	3	5	7	4		5	7
No more Silos	2	4	2	6	2		2
Best Employees	6	6	2	4	2	2	

Active / Passive	Passive Average	Active Average	Prio Ranc	
Big Data	2,6	3,3	3	
Digital Services	3,9	2,9	1	
Agile Organisation	2.8	4,1	4	
Focus on Customer	4.1	2,3	2	
Self-organization	2,3	3,6	7	
No mare \$ los	2.4	2,0	6	
Best Employees	2.6	2,4	5	





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FAQs

- Doens't this require much more time than usual?
- Does this work on any level of the system?

- Do you do that kind of prio alone as PO or within a team?
- In which environments does this method pay off the most?